

## Annex 2

### Scaling-up Reference Group<sup>6</sup> Terms of Reference

#### Background

The Scaling-up Reference Group (SuRG) was established in the context of the launch of a cluster of initiatives (International Health Partnership, Catalytic Initiative to Save a Million Lives, Global Campaign for the Health MDGs, Providing for Health, etc) which broadly have similar aims - better coordination of development assistance and increased investment in health systems strengthening to accelerate the achievement of the health MDGs. While each initiative may have some of its own institutional mechanisms, the SuRG will necessarily be concerned with the success of scaling-up as a whole, and will seek to build linkages between the related initiatives (IHP+ is used in this note as a shorthand to refer to the newly established cluster of initiatives).

The SuRG will provide oversight, coordination and a steering function to the interagency Core Team based in WHO and the World Bank. Its membership comprises representatives of 8 leading global health agencies (The Bill & Melinda Gates Foundation, GAVI Alliance, Global Fund to Fight AIDS, Tuberculosis and Malaria, UNAIDS, UN Population Fund, UNICEF, World Health Organization and the World Bank).

#### Scope of work

Overall the SuRG will oversee and steer the delivery of the outputs defined in the joint IHP+ work-plan. They will add value to the work of the Core Team by:

- a) making available the resources (in terms of experience and knowledge) of member organizations - particularly in relation to joint analytic and technical work;
- b) helping to gain legitimacy for and uptake of the outputs of the Core Team among a wider audience;
- c) ensuring that the views of their respective constituencies (which include among others developing countries, bilateral and multilateral donors and civil society groups with whom they have relations) help shape the overall orientation of IHP+; and
- d) helping to resolve problems of inter-agency coordination that arise in the process of providing scaling-up support to countries (including ensuring the necessary synergy between global and regional operations).

The SuRG derives authority from members acting through their own organizations and the individual members remain accountable to their own management and governing bodies. Issues of common concern to all eight agencies may, when appropriate, be brought up at meetings of H8 principals.

#### Modus operandi

The SuRG will meet monthly - face-to-face when circumstances allow - or by video conference. The Core Team will prepare agendas and background papers as required. The SuRG will be chaired on a rotating basis.

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<sup>6</sup> Initially called Health Systems Reference Group

## Specific activities

### 1. Track progress and oversee the further development of a common IHP+ work-plan.

- Work with the Core Team to update and further develop the work-plan.
- Initial focus on IHP+ but whenever possible creating opportunities for bringing together mutually reinforcing initiatives.

### 2. Management and dissemination of progress, knowledge and experiences

The SuRG has a particularly important role to play in relation to the joint programme of analytic work which will be managed by the Core Team. Specifically:

- Clarify responsibilities, agree terms of reference and facilitate appropriate processes for work across agencies on areas in which the synthesis of evidence and experience is required. These include in the first instance: national health plans and strategies; scaling up service delivery; results based financing; and accountability and performance monitoring. Joint work may well involve partners outside of the direct membership of SuRG (e.g. work on performance-based financing, the development of compacts, etc).
- Further develop this agenda of work as new challenges arise, and ensure that country progress and experiences are synthesized and properly incorporated into the evidence and best practices.
- Contribute to the dissemination of knowledge within agencies and within countries, so that what is learnt contributes to national and international policy development, plans and strategies of governments, development partners, global partnerships, foundations and multilaterals.

### 3. Support the Core Team by ensuring that within member agencies reliable systems are in place for responding to country requests for support for activities linked to the scaling-up agenda:

- Maintain close working relationships with regional initiatives for harmonizing technical support to countries;
- Share within and between agencies documentary outputs from selected countries;
- Identify and act on (through individual organizations) any human and financial resource gaps that limit agency effectiveness in providing country support; and
- Contribute to the development of a cross-agency network of individuals and institutions with the capacity to offer country support.

### 4. Monitor performance and identify constraints to progress

- Use the framework for accountability and monitoring performance in the IHP+ work-plan to report on progress and on any bottlenecks that may hinder it as soon as they occur.
- Ensure that country constraints requiring global action are brought to the attention of the appropriate level within agencies for action and, where necessary, propose solutions and actions by agency governing bodies.
- Regular dialogue with the Core Team and progress reports for inclusion in the monitoring framework.

**5. Communicate internally (within agencies) and externally (meetings and forums) on developments as appropriate**

- Agree a common set of messages on health systems strengthening, scaling-up and aid effectiveness in the health sector.
- Work closely with the Core Team to develop a common communications strategy aimed at specified target audiences (politicians, heads of agencies, civil society, partners and national institutions central to the scaling up agenda).