

## 1<sup>st</sup> IHP+ Steering Committee Meeting

WHO, Geneva, 15 January 2014

### Note for the record

#### Introduction

This was the first meeting of the Steering Committee. The agenda and list of members are presented in Annexes 1 and 2. Three of the six country members of the Steering Committee sent apologies.

The objectives of the meeting were to review and agree IHP+ overall strategic directions 2014-2015, and to advise on ways to more effectively address selected priorities through IHP+.

The discussion at the meeting was lively, rich and very useful. This Note for the Record captures agreed main messages and decisions made.

#### Summary of decisions

The Steering Committee elected Ms Veronique Lorenzo, Head of Unit, DEVCO, European Commission, as the Development Partner Co-chair for this year. As only 3 of 6 Steering Committee members from countries were present, formal election of the country Co-chair was postponed. For this first meeting, Dr Kargbo, Director, MoH in Sierra Leone, kindly agreed to serve as Co-chair.

The IHP+ Strategic Directions and draft Work Programme were approved, subject to some modifications. The Core Team will provide final drafts for approval within two weeks.

Strengthening country-led platforms for information and accountability, including mutual accountability for results, will remain a key area for IHP+. This includes promoting global agency efforts to streamline and reduce global reporting requirements for countries, and joint investment in country health information systems.

Twin-track approach to intensified action on the seven behaviours: the twin track approach, involving in-country and agency HQ review and action, was broadly endorsed. Work is needed to better communicate the approach; strengthen follow up at country level; engage staff in agency HQs where appropriate, and engage a few more countries.

Financial management harmonization and alignment will be a priority for IHP+, conditional on some modifications to the suggested approach. To take this forward a Technical Working Group will be established. Its revised TOR will be circulated for approval by the Steering Committee.

Two additional areas of work for IHP+ were proposed by Steering Committee members:

- To play a more active role in critiquing and influencing emerging patterns and trends in health development cooperation and post-2015 global health aid architecture. This was agreed.
- To promote collective agency use of the new Model Quality Assessment System (MQAS) for assessing national procurement agencies. This requires further discussion, based on which the Steering Committee will take a decision in its next meeting. A small inter-agency group will develop a proposal for the next SC meeting.

Steering Committee members valued the opportunity to meet face-to-face, and agreed that the next meeting should also be face-to-face and possibly organized back-to-back with other meetings 6 months from now.

### **Implications of global monitoring demands for countries; streamlining action to strengthen country systems for information and accountability**

This was a joint session by IHP+ with the Accountability for Women's and Children's Health Stakeholders' meeting. It was moderated by Anders Nordstrom.

An overarching message was that, while some efforts exist to streamline reporting requirements, more needs to be done. The many new initiatives each have their own accountability and reporting mechanisms, which pose a considerable burden on country governments, and also CSOs. In response, an important global effort is being led by the World Bank President Jim Kim and the WHO Director-General Dr Margaret Chan to rationalise reporting demands across agencies. A working group chaired by WHO's DG will report in April 2014.

A second key message concerned national information and accountability platforms, and the importance of domestic accountability. There was a clear message to donors about the benefit of *joint* large-scale investment in national platforms, and moving away from multiple individual pilots. The moderator emphasized the need to monitor actual progress by agencies.

Other dimensions of accountability raised were: being prepared to accept non-attribution of individual donor resources; strengthening the role of CSOs as watchdogs; supporting joint reviews; and strengthening links between programme and sector reviews.

### **Intensified action by all development partners: progress, issues and challenges**

The objective of this session was to review the status of intensified action on the seven behaviours since May 2013; discuss possible modifications to the approach, and agree on the next steps. The Committee was invited to advise in two areas: follow up to in-country action plans, and action within development agencies. A note outlining progress and proposed way forward was part of the background documentation.

This was the first opportunity for Committee members to reflect on the twin-track approach to delivering positive, demonstrable change on the seven behaviours. The approach involves both in-country and agency HQ review and action. Both were discussed in some detail. Comments included the need to focus on problems where change is feasible, and where action will 'stick' over time; and to ensure that where possible problems are addressed locally. Different ways to more effectively engage agency HQs and global CSOs before and after in-country rapid reviews were also discussed. The merits of collective action by agencies on single issues, and individual internal reviews on all seven behaviours were debated, with some Committee members sharing their experience of the latter.

Agreements reached: The Steering Committee broadly endorsed the twin track approach, recognizing that modifications are needed. Communication needs improving: written materials need

updating, better communication within agencies is needed, and HQ staff involved as appropriate. There was agreement to continue a combination of approaches to development agency action.

### **Financial management harmonization and alignment: how can IHP+ help accelerate progress?**

The objective of this session was to provide an overview of what IHP+ can do on financial management harmonization, and to get agreement from the Steering Committee on pursuing efforts in this area. A note outlining benefits, principles and proposed way forward, as well as draft TOR for the proposed IHP+ Technical Working Group, were part of the background documents.

The issue of financial management is not new, and the Committee noted it is important that IHP+ clarifies its added value as a health specific partnership, particularly identifying which areas can meaningfully be taken forward within the health sector, and which areas require action at the level of the national public financial management system. There is a need to act at both the political and technical level, and clarify which aspects require global policy action.

Agreements reached: There was agreement to move towards Joint Financial Management Assessments as the preferred option, which will include exploring the feasibility for this within individual agencies. While documenting best practices on Joint Fiduciary Arrangements was generally seen as useful, there was less support for adopting standard language in agreements (e.g. MoU) governing Joint Fiduciary Arrangements, because of the transaction costs associated with substantial policy and legal hurdles in many agencies. Nevertheless, the Steering Committee requested that the FM Working Group examine this topic more in-depth, and weigh the pros and cons of developing such standard language. There was furthermore agreement to facilitate – on request - support to countries in this area. UNFPA and USAID offered to allocate staff to the IHP+ Technical Working Group on financial management. Revised Working Group TORs will be circulated, that reflect these agreements.

### **IHP+ future strategic directions, priorities, role of partners in 2014-2015**

The objectives of the session were to agree on the overall strategic directions and programme of work for IHP+ in 2014/15, and discuss and agree the role of different partners in helping take them forward. The documents were circulated in advance of the Committee meeting.

Main issues raised: IHP+ could improve the way it defines its role and added value in relation to other global partnerships, especially looking ahead to the development landscape post 2015. IHP+ can help advance more thorough understanding about why change is not happening in individual partners, what drives behaviours and what incentives are needed to make change possible. IHP+ has been good at developing useful tools (such as JANS, and a common country led platform for information and accountability); there is a need to provide guidance on how to institutionalize tools within agencies and countries.

Two additional areas of work were proposed:

- The European Commission proposed to promote collective action through IHP+ on using the Model Quality Assessment System (MQAS) tool for quality assurance of national procurement agencies, which has been jointly developed by a number of agencies. The

proposal, which could be seen as a continuation of previous IHP+ work in this area, was in principle viewed positively. However the Steering Committee noted that work on procurement is taken up by various agencies and partnerships, and is also part of agencies' assessments prior to approval of programmes and projects. Consequently, there is a need to delineate the added value of IHP+ in this field, before deciding on whether there would be a role for IHP+ and if so the specific nature of it. A small inter-agency group will develop a proposal to be submitted to the SC meeting.

- The second area was related to the changing aid architecture and the post-2015 agenda. IHP+ was encouraged to be more responsive to the changing health aid and development landscape, and to use its experience to influence discussions about emerging issues and changing roles of global health initiatives. The possibility of positioning health as an example of best practice in the larger development agenda should be pursued, possibly at the Ministerial Summit of the Global Partnership on Effective Development Cooperation in Mexico in April 2014.

Agreement reached: The strategic directions and work programme will be amended as agreed under this and the preceding sessions and submitted to the Steering Committee for endorsement. The Core Team will provide revised versions for final approval within two weeks.

---

## Annex 1.

### **1st IHP+ Steering Committee Meeting**

Wednesday, 15 January 2014

WHO Headquarters, Geneva

#### **DRAFT AGENDA**

##### **Objectives**

- To review and agree IHP+ overall strategic directions 2013-2014
- To advise on ways to more effectively address selected priorities through IHP+

**0900 – 1030      Joint session of IHP+ and Accountability for Women's and Children's Health Stakeholder Meeting, Kofi Annan Room, D (UNAIDS) Building**

**Implications of global monitoring demands for countries; streamlining action to strengthen country systems for information and accountability**

Introduction by WHO/World Bank; panel discussion then moderated plenary.

**1030 – 1100      Move to WHO M Building, Room M405, Coffee break**

**1100 - 1730      IHP+ Steering Committee Meeting, Room M405**

**1100 – 1145      Introduction**

Welcome by Marie Paule Kieny WHO ADG HIS; Tim Evans, World Bank Director HNP

Short overview of IHP+ goals; recent developments; arrangements for IHP+ oversight and operations.  
Confirmation of Steering Committee co-chairs

**1145 – 1300      Intensified action by all development partners: progress, issues and challenges**

Presentation on progress and issues for steering committee to consider, followed by discussion and agreement on next steps

**1300 – 1400      Lunch**

To be provided in M505

**1400 – 1500      Financial management harmonization and alignment: how can IHP+ help**

**accelerate progress?** Presentation on progress; proposed next steps, issues, challenges, discussion and agreement on next steps

**1500 – 1530      Tea**

**1530 – 1700      IHP+ future strategic directions, priorities, role of partners 2014/15** Introduction of overall strategic priorities, followed by Steering Committee discussion

**1700 – 1730      Summary of decisions on strategic directions, programme of work, follow up** By co-chairs

**1730 – 1830 Reception Crystal Restaurant**

## Annex 2.

### 1<sup>st</sup> IHP+ Steering Committee Meeting

Wednesday, 15 January 2014

#### LIST OF PARTICIPANTS

##### STEERING COMMITTEE MEMBERS Present

###### **Ms Anne-Birgitte Albrechtsen**

Deputy Executive Director, Management  
United Nations Population Fund (UNFPA)  
USA

Email: [albrechtsen@unfpa.org](mailto:albrechtsen@unfpa.org)

###### **Dr Than Aung**

Deputy Minister  
Ministry of Health  
Myanmar  
Email: [ihdmo@mpmail.net.mm](mailto:ihdmo@mpmail.net.mm)

###### **Ms Jane Edmondson**

Head of Human Development  
Department of International Development (DfID)  
United Kingdom  
Email: [j-edmondson@dfid.gov.uk](mailto:j-edmondson@dfid.gov.uk)

###### **Dr Timothy Evans**

Director  
Health, Nutrition and Population  
World Bank  
USA  
Email: [tgevans@worldbank.org](mailto:tgevans@worldbank.org)

###### **Ms Louise Holly**

Senior Health Advocacy Adviser, Advocacy Division  
Save the Children  
United Kingdom  
Email: [L.Holly@savethechildren.org.uk](mailto:L.Holly@savethechildren.org.uk)

###### **Mr Oluwamayowa Joel**

Program Director  
Communication for Development Centre  
Nigeria  
Email: [mayowa@africadevelopment.org](mailto:mayowa@africadevelopment.org)

###### **Dr Samuel Sheku Kargbo**

Director  
Reproductive and Child Health  
Ministry of Health and Sanitation  
Sierra Leone  
Email: [saskargbo@yahoo.com](mailto:saskargbo@yahoo.com)

###### **Dr Hind Khatib-Othman**

Managing Director, Country Programmes  
GAVI Alliance  
Switzerland  
Email: [hkhatib@gavialliance.org](mailto:hkhatib@gavialliance.org)

###### **Dr Marie-Paule Kieny**

Assistant Director-General  
Health Systems and Innovation  
World Health Organization  
Switzerland  
Email: [kienym@who.int](mailto:kienym@who.int)

###### **Ms Veronique Lorenzo**

Head of Unit – Directorate General EuropeAid  
Development and Co-operation (DEVCO)  
European Commission  
Belgium  
Email: [Veronique.LORENZO@ec.europa.eu](mailto:Veronique.LORENZO@ec.europa.eu)

###### **H.E. Mr Fodé Seck – *representing Minister Awa Coll-Seck***

Ambassador  
Permanent Mission of the Republic of Senegal  
to the United Nations Office  
Switzerland  
Email: [seckfode1@yahoo.fr](mailto:seckfode1@yahoo.fr)  
*Representing Dr Awa Coll Seck  
Minister of Health and Social Action, Senegal*

###### **Mr Wade Warren**

Senior Deputy Assistant Administrator  
Bureau for Global Health  
United States Agency for International  
Development (USAID)  
USA  
Email: [wwarren@usaid.gov](mailto:wwarren@usaid.gov)

###### **Ms Birgit Wendling**

Deputy Head of Division  
Health, Population Policy  
Federal Ministry for Economic Cooperation and  
Development  
Germany  
Email: [birgit.wendling@bmz.bund.de](mailto:birgit.wendling@bmz.bund.de)

## APOLOGIES

### **Dr. Awa Coll-Seck**

Minister of Health  
Ministry of Health  
Senegal  
e-mail: amcollseck@yahoo.fr

### **Dr Amir Aman Hagos**

State Minister  
Federal Ministry of Health  
Ethiopia  
Email: [amire\\_amane@yahoo.com](mailto:amire_amane@yahoo.com)

### **Mr Jackson Kinyanjui**

Director  
External Resources Division  
The National Treasury  
Kenya  
Email: [njasu1955@yahoo.com](mailto:njasu1955@yahoo.com)

### **Dr Or Vandine**

Director  
Department of International Cooperation  
Ministry of Health  
Cambodia  
Email: [orvandine@gmail.com](mailto:orvandine@gmail.com);

## OBSERVERS

### **Ms Marjolaine Nicod**

Senior Policy Advisor  
Organisation for Economic Co-operation and Development (OECD)  
France  
Email: [Marjolaine.NICOD@oecd.org](mailto:Marjolaine.NICOD@oecd.org)

### **Dr Anders Nordstrom**

Ambassador for Global Health  
Department for Multilateral Development  
Cooperation  
Ministry of Foreign Affairs  
Sweden  
Email: [anders.nordstrom@gov.se](mailto:anders.nordstrom@gov.se)

## NON-STEERING COMMITTEE ATTENDEES

### **Mr Aboubacar Sadikh Barry**

Minister-Counselor  
Permanent Mission of the Republic of Senegal  
to the United Nations Office  
Switzerland  
Email: [mission.senegal@ties.itu.int](mailto:mission.senegal@ties.itu.int)

### **Dr Ties Boerma**

Director  
Health Statistics and Information Systems  
World Health Organization  
Switzerland  
Email: [boermat@who.int](mailto:boermat@who.int)

### **Mr Damon Bristow**

Team Leader, Health Service Team  
Human Development Department  
Department of International Development (DfID)  
United Kingdom  
Email: [D-Bristow@dfid.gov.uk](mailto:D-Bristow@dfid.gov.uk)

### **Dr Bruno Bouchet**

Director  
Health Systems and Financial Sustainability  
GAVI Alliance  
Switzerland  
Email: [bbouchet@gavialliance.org](mailto:bbouchet@gavialliance.org)

### **Dr David Evans**

Director  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [evansd@who.int](mailto:evansd@who.int)

### **Dr Kamiar Khajavi**

Principal Strategy Advisor, Global Health Initiative  
United States Agency for International  
Development (USAID)  
USA  
Email: [kkhajavi@usaid.gov](mailto:kkhajavi@usaid.gov)

### **Dr Mandiaye Loume**

First Technical Counselor to the Minister of Health  
and Social Action  
Ministry of Health and Social Action  
Senegal  
Email: [mandiaye.loume@hotmail.com](mailto:mandiaye.loume@hotmail.com)

### **Ms Andrea Milkowski**

Health Policy Advisor  
Directorate General EuropeAid Development and  
Co-operation (DEVCO)  
European Commission  
Belgium  
Email: [andrea.milkowski@ec.europa.eu](mailto:andrea.milkowski@ec.europa.eu)

### **Dr Soe Lwin Nyein**

Deputy Director General  
Department of Health  
Myanmar  
Email: [drslnyein@gmail.com](mailto:drslnyein@gmail.com)

**Mr Gérard Schmets**

Coordinator  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [schmetsg@who.int](mailto:schmetsg@who.int)

**(Name to be confirmed)**

Global Fund to Fight AIDS, Tuberculosis and Malaria  
Switzerland  
Email: \_\_\_\_\_

**IHP+ CORE TEAM**

**Mrs Miriam Carter**

Junior Professional Officer, IHP+  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [carterm@who.int](mailto:carterm@who.int)

**Mr Maxwell Bruku Dapaah**

Senior Financial Management Specialist  
Health, Nutrition and Population  
World Bank  
USA  
Email: [mdapaah@worldbank.org](mailto:mdapaah@worldbank.org)

**Dr Carmen Dolea**

Technical Officer, IHP+  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [doleac@who.int](mailto:doleac@who.int)

**Mrs Jane Dyrhauge**

Technical Officer, IHP+  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [dyrhaugej@who.int](mailto:dyrhaugej@who.int)

**Ms Claire Kairys**

Junior Professional Associate  
Health, Nutrition and Population  
World Bank  
USA  
Email: [ckairys@worldbank.org](mailto:ckairys@worldbank.org)

**Mrs Victoria Pascual**

Assistant, IHP+  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [pascualv@who.int](mailto:pascualv@who.int)

**Dr Finn Schleimann**

Senior Health Specialist  
Health, Nutrition and Population  
World Bank  
USA  
Email: [fschleimann@worldbank.org](mailto:fschleimann@worldbank.org)

**Dr Phyllida Travis**

Coordinator, IHP+  
Health System Governance and Financing  
World Health Organization  
Switzerland  
Email: [travisp@who.int](mailto:travisp@who.int)